EADERSH HELLENGE



Unlocking the Power of Moral Perspective in Leadership

Great leaders understand that their teams are composed of individuals with diverse perspectives on responsibility, impact, and community.

A recent study published in *Nature Communications* highlights a fundamental truth—some people naturally extend their compassion broadly (universalism), while others focus their energy on close-knit groups (parochialism).

Recognizing and leveraging these differences is key to unlocking trust, innovation, and collaboration within your organization.

How This Ties to Empowered Leadership

By aligning your leadership style with an understanding of these moral perspectives, you can cultivate high-performing, engaged teams that feel heard, valued, and inspired. Here's how this insight aligns with the **Four Pillars of Empowerment**:

- 1. **Trust & Autonomy** Understanding your team's moral scope allows you to delegate effectively. Some employees thrive on mission-driven work, while others feel most responsible for close, immediate teams. Trusting their unique perspectives fosters ownership and autonomy.
- 2. **Communication & Transparency** Clear, inclusive messaging ensures that all team members, regardless of their perspective, see the bigger picture. Leaders who communicate with awareness of these moral differences create environments of psychological safety and clarity.
- Growth & Innovation Diverse perspectives fuel creative solutions. Encouraging a balance between global visionaries and tactical executors enables innovation that is both bigpicture and operationally sound.
- 4. **Systems of Accountability** Leaders who recognize individual motivators can craft accountability structures that resonate with both broad-impact thinkers and those who prioritize close-knit relationships. This ensures alignment and commitment to organizational goals.

Self-Assessment: How Agile Are You in Leading with Empathy?

Use this quick self-assessment to gauge your ability to adapt and lead with empathy. Rate yourself on a scale of 1 (Rarely) to 5 (Always):

	Assessment Question	Score
1	I consider different moral perspectives when making leadership decisions	
2	I tailor my communication to ensure clarity for both broad and close-focused team members	
3	I actively listen to understand my team members' unique motivations and concerns	
4	I empower team members based on their individual strengths and perspectives	
5	I create an inclusive environment where diverse viewpoints are valued	
6	I balance high-level vision with practical execution to inspire all types of thinkers	
7	I foster trust by aligning tasks and roles with employees' intrinsic motivations	
8	I adapt my leadership style based on the team's current needs and perspectives	
9	I encourage open dialogue that bridges different viewpoints within my organization	
10	I ensure that accountability systems recognize both big-picture and detail-oriented contributions	
	Total	

Scoring

40-50: You have strong empathy agility—keep leading with purpose! 30-39: You're on the right track but could refine your approach. Below 30: There's room for growth—small shifts can make a big impact.

Take Action

Assess Your Team: Who in your organization thrives on global impact? Who is most energized by team-based, immediate results?

Balance Your Messaging: Ensure your vision and communications speak to both universalists and parochialists.

Empower with Purpose: Assign projects that align with individual moral perspectives while fostering collective mission alignment.

The best leaders recognize, respect, and harness these diverse perspectives to drive a thriving, high-trust culture. Want to dive deeper into strategies that build empowered, aligned teams? Let's connect!

LEADERSHIP INFLUENCE

Your Next Step: Optimize Your Leadership Process

Let's talk if you want to implement stand-up meetings effectively and enhance your team's performance.

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